## 2021 - 2025 Draft Final Financial Plan (with 2020 Comparative) General Revenue Fund

	2020	<u>2021</u>	2022	<u>2023</u>	<u>2024</u>	2025
F. J. C.	Comparative					
Funding Sources	15 407 900	16 202 700	17.027.400	17 (02 000	10 424 900	10.007.100
Property Taxes	15,497,800	16,392,700	17,027,400	17,693,000	18,424,800	19,097,100
Fees and Charges	202.000	201 200	200.000	202 100	206.200	210 400
Executive	283,800	291,300	309,000	302,100	306,200	310,400
Finance	658,500	618,000	509,600	507,500	476,800	408,000
Police	8,000	7,000	7,200	7,400	7,500	7,600
Fire	577,500	578,000	590,200	545,200	545,300	545,300
Community Planning	326,800	314,000	305,500	312,700	319,900	327,100
Engineering	60,000	60,000	92,500	94,300	96,000	97,700
Parks	159,000	159,000	162,000	165,100	168,200	171,400
Facilities	44,300	254,000	45,700	46,300	46,900	47,400
Public Works	0	0	0	0	0	0
Solid Waste Collection	787,100	850,500	890,700	919,800	949,500	979,700
Operating Grants	621,800	1,718,900	765,000	765,000	455,900	455,900
Federal Grants	582,000	582,000	582,000	582,000	0	0
Capital Grants/Developer Contribution	170,000	3,735,550	1,609,050	0	0	0
Actuarial Reduction of Debt	74,600	81,000	35,300	0	0	0
Transfers From Reserves						
DCC Funds	152,270	329,570	1,344,540	130,010	54,900	288,210
Total Funding Sources	20,003,470	25,971,520	24,275,690	22,070,410	21,851,900	22,735,810
Expenditures						
Municipal Purposes						
Executive	2,869,800	3,888,000	3,291,800	3,321,800	3,093,500	3,124,800
Finance	814,600	814,400	848,600	869,100	887,100	907,600
Police	2,949,200	2,978,300	3,080,600	3,280,100	3,419,300	3,528,200
Fire	1,597,500	1,804,200	1,738,600	1,751,500	1,883,800	1,929,600
Community Planning	841,100	841,400	865,300	1,016,200	907,200	928,800
Engineering	648,800	920,600	751,900	776,100	775,400	811,000
Parks	2,385,000	2,295,200	2,058,000	2,237,500	2,197,900	2,102,900
Facilities	717,900	1,109,900	656,300	829,300	817,400	610,300
Public Works	2,265,900	2,233,600	2,241,000	2,254,500	2,140,100	2,188,600
Solid Waste Collection	715,900	786,000	817,000	843,800	871,100	898,900
Library and Cultural Services	734,900	748,000	768,100	786,000	804,200	822,800
Interest on Long Term Debt	49,000	46,700	25,900	6,300	3,800	1,300
Amortization of Tangible Capital Asso	2,989,200	3,031,200	3,031,200	3,031,200	3,031,200	
Innoversation of Tangiote Capital Assi	2,767,200	2,021,200	2,021,200	3,031,200	3,031,200	3,031,200
Total Expenditures	19,578,800	21,497,500	20,174,300	21,003,400	20,832,000	20,886,000
Net Income from Operations	424,670	4,474,020	4,101,390	1,067,010	1,019,900	1,849,810

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	2020 Comparative	<u>2021</u>	2022	2023	<u>2024</u>	2025	
Other non operating budget items:							
Capital Expenditures	(3,479,500)	(15,504,100)	(7,077,800)	(7,630,400)	(8,520,900)	(10,805,800)	
Long term debt principal payments	(99,200)	(100,400)	(69,800)	(47,800)	(49,000)	(50,300)	
Transfer to appropriated reserves	(689,100)	(689,100)	(612,000)	(612,000)	(30,000)	(30,000)	
Transfers (to) from appropriated reserves							
Capital Reserves	3.40	963,000	309,040	0	10 <del>-0</del> 0		
Carryforward reserve	1,226,800	1,950,600	_	-		39	
Reserve for future Expenditures	::::	100,000	=	-	100,000	200	
Land Sale Reserve	) <del>=</del> (	0=1	-	472,770	484,610	1,545,320	
Gas Tax Reserve	172,000	522,000	22,000	809,950	870,059	1,056,813	
Other Funds		) <del>-</del>	<b>#</b>	:::::::::::::::::::::::::::::::::::::::	3. <del>**</del> 3	:=:	
Capital borrowing	( <del>=</del> )	3 <del>9</del> 6	*	: <b></b>	: <del>+</del> :	9#	
Actuarial Reduction of Debt	(74,600)	(81,000)	(35,300)	***	1945	-	
Amortization of Tangible Capital Asse	2,989,200	3,031,200	3,031,200	3,031,200	3,031,200	3,031,200	
Annual cash surplus (deficit)	470,270	(5,333,780)	(331,270)	(2,909,270)	(3,094,131)	(3,402,957)	
Transfers to/from Surplus Reserves Transfer from Unrestricted Surplus	(470,270)	5,333,780	331,270	2,909,270	3,094,131	3,402,957	
Transfer to Unrestricted Surplus				741		<u> </u>	
Financial Plan Surplus (Deficit)	\$ -	\$ -	\$	\$ -	\$ -	\$ -	